

Bury Health and Wellbeing Board

Title of the Report	Team Bury Single Outcomes Framework
Date	14 th June 2017
Contact Officer	Chris Woodhouse
HWB Lead in this area	Chair (Councillor Andrea Simpson)

1. Executive Summary

Is this report for?	Information ✓	Discussion ✓	Decision <input type="checkbox"/>
Why is this report being brought to the Board?	To update the Board on the emerging Single Outcomes Framework, which has been adopted by Team Bury, and how the Health and Wellbeing Board contributes towards this.		
Please detail which, if any, of the Joint Health and Wellbeing Strategy priorities the report relates to. (See attached Strategy) www.theburydirectory.co.uk/healthandwellbeingboard	The Single Outcomes Framework includes consideration of health and wellbeing, along with the wider determinants of health and as such relates to all priorities.		
Please detail which, if any, of the Joint Strategic Needs Assessment priorities the report relates to. (See attached JSNA) http://jsna.theburydirectory.co.uk/kb5/bury/jsna/home.page	The Single Outcomes Framework is intrinsically linked to the JSNA, aligning intelligence, strategy and performance.		
Key Actions for the Health and Wellbeing Board to address – what action is needed from the Board and its members? Please state recommendations for action.	Consideration of the how the links between the Board and the Outcomes Framework		
What requirement is there for internal or external communication around this area?	No formal requirement, this report is to update the Board.		
Assurance and tracking process – Has the report been considered at any other committee meeting of the Council/meeting of the CCG Board/other stakeholders....please provide details.	The Single Outcomes Framework as an overall framework has approved by Team Bury Wider Leadership Group, with work now taking place with the relevant groups		

	to develop this further.
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2. Introduction / Background

In the last twelve months work has taken place across Team Bury to deliver on the ambition of Team Bury Wider Leadership Group to develop a shared outcomes framework across all partners, in order to embed an Outcome Based Accountability approach across all that we do.

Outcome Based Accountability (OBA) is an approach where the focus is on understanding what difference activity has on the lives of individuals, families and communities. It promotes that any thinking should start with the 'ends', ie what you are looking to achieve, rather than the 'means', such as jumping straight to a particular action without understanding why it is being done or how you can measure its impact.

An outcome can be considered to be a condition of wellbeing for children, adults, families or communities; with indicators being a way to help quantify achievement against this. Performance measures are then used to consider how well a particular project or service is working to improve an outcome for a particular group of the population.

As an example an indicator could be the level of physical activity amongst adults, with a performance measure being the rate of activity increase amongst a group of people on a specific exercise referral project.

The Single Outcomes Framework (SOF) has been developed as the shared outcome based approach for Bury. Within this five high level outcomes have been identified, that all partners have signed up to. These are:

- All people of Bury live healthier, resilient lives and have ownership of their wellbeing.
- Bury people live in a clean and sustainable environment.
- People of Bury at all ages have high level and appropriate skills.
- All Bury people achieve a decent standard of living (and are provided with opportunities through growth).
- Bury is a safe place to live with all people protected, and feel protected from harm.

Beneath these outcomes a series of 'bell-weather' indicators have been initially identified. These include (but are not limited to) healthy life expectancy, self-reported happiness, improved air quality, employment rate and crime rates.

An OBA approach involves looking at indicators under each outcome and gaining a true understanding of the past and current performance, the reasons behind any trends, the partners that are (or should be) involved in improving the indicator and only then do actions get identified to deliver improvement. Consideration would then turn to how any such actions could be measured, moving beyond simply counting how much of something is done, to whether it is of quality and most importantly what impact has it had on the particular group of the population it is targeted at.

3. Key issues for the Board to Consider

For the Health and Wellbeing Board there are two elements to consider.

1. Updates on the Health and Wellbeing Board Strategy priorities are increasingly going to be 'OBA' in style. The Clear Impact scorecards, which make up the priority updates, are being further developed to provide as rich a picture as possible on the indicators that reflect the health and wellbeing of the Borough. This isn't purely focused on the outcome which references healthier lives and wellbeing. Outcomes on the environment, skills, housing (quality of life) are already integral parts of the strategy of this Board as wider determinants of health.

Going forward the intention would be to consider a suite of indicators and performance measures for each priority and to look in detail at a few of these, to really understand the story they tell – this will involve everyone as all partners will be able to contribute their understanding, and be able to propose and carry out potential actions to drive improvements. You may feel that there are particular indicators/performance measures that should be included, please raise these at any time and it would be appreciated if all partners fully committed to this approach.

2. There is an opportunity for the Health and Wellbeing Board to influence the Single Outcomes Framework through determining a series of outcomes below the high level five that were referenced in section 2. A starting point for this would be to consider what themes there might be within an outcome, and for these themes to be then cast as outcomes, in terms of thinking of what difference is looking to be sought.

Taking the outcome '*all people of Bury live healthier, resilient lives and have ownership of their wellbeing*' as an example, it could be that the themes include 'prevention/early intervention'; a theme on 'redesigned local services'; a theme on 'behaviour change' or the themes maybe considered as a life course approach in the way that the Health and Wellbeing Strategy is, ie Starting Well, Living Well and so on. To support this latter approach work has taken place to develop 'life course baskets' of indicators, considering all those that could be relevant to a particular stage in a person's life. An example of this can be found in Appendix 1. Support is available to develop such outcomes.

4. Recommendations for action

That the Health and Wellbeing Board note the developments that have taken place on the Single Outcomes Framework and confirm how the Board can best manage its performance and future strategy development in light of the outcomes and indicators within the framework.

5. Financial and legal implications (if any) If necessary please seek advice from the Council Monitoring Officer Jayne Hammond (J.M.Hammond@bury.gov.uk) or Section 151 Officer Steve Kenyon (S.Kenyon@bury.gov.uk).

No implications of this approach, which is a strategy/performance development.

6. Equality/Diversity Implications. Please attach the completed Equality and Analysis Form if required.

The outcomes align to the Team Bury priorities and so this has been considered previously.

CONTACT DETAILS:

Contact Officer: Chris Woodhouse

Telephone number: 0161 253 6592

E-mail address: c.woodhouse@bury.gov.uk

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Appendix 1: Example 'life course basket' of indicators – Children and Young People

